# BUSINESS IMPACT ASSESSMENT SURVEY 

JUBA CITY, 2014


## Business Impact Assessment Survey in Juba City, 2014

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## Preface

The Business Impact Assessment Survey (BIAS) 2014 was first of its kind due to current political situation in the country, the South Sudan Business Forum felt that Business activities were not going as usual and they approached the National Bureau of Statistics to have snapshot survey so as to paint the picture of the situation.

The BIAS 2014 collected Information on demographic profile of the businesses, the economic characteristics of the population and its activity status at the business level. The main objective of the survey was to collect data related high quality and timely data on shock businesses, costs recoveries, business activities affected by the conflict. The SSBS 2010 comprised of four modules namely the Socio-economic; Labor force participation (employment) shocks, stocks, costs conflict and financial availability modules.

This report presents the major findings based on the businesses module of the South Sudan Business Survey 2010 (SSBS 2010) and some specific Modules design to fit the current turmoil in the country that affected the businesses during the December 152013 and after, which was intention of the Business of Impact Assessment survey. It shows the levels of different indicators and wherever possible, their respective trends over time. Indicators on Business characteristics, shocks, costs, conflict, security and businesses participation rates among others have been presented at different Payams in Juba City. The Survey covered the three Payams of Juba City namely: Juba Town, Kator and Munuki.

While this report presents the key findings of 2010 and 2014, a lot more can still be studied from the data.
The National Bureau of Statistics would like to encourage stakeholders to utilize this rich data set that exists at the NBS to do more detailed analyses so as to inform further the policy debate. It is my hope that the findings will contribute to the knowledge based and assist stakeholders in planning and in policy formulation.

I am most grateful to the South Sudan Business Forum and the World Bank for the financial assistance that enabled the survey to take place. I acknowledge the NBS Team for their technical contribution during the data processing and analysis phases of the survey. I would also like to express my gratitude to all the field staff who worked hard to successfully implement the survey. Finally, I am grateful to the survey respondents who generously provided the information on which this report is based.

## Executive Summary

The Business Impact Assessment Survey was conducted in June 2014 and covered the three Payams of Juba City. The Total number of businesses based on the frame of 2010 Business Survey was 2692 of which 183 businesses were selected across the Payams.

## Key findings include:

- The total number of Stakeholders was 446 with an average of 2 Stakeholders per business in Juba City
- The total number of employees was 1065 in the production of Goods, wholesale and retail trade, Hotels and Restaurants and other services activities
- Total number of investments in Juba City was $4,2471,673$ SSP
- $53 \%$ of businesses in Juba City incur lost during or after the political Crisis
- $14 \%$ of businesses lost everything in business set up after the political Crisis in Juba City
- $26 \%$ of businesses needed extra security protection in Juba City


## Introduction

The South Sudan Business Forum is a private Agency established to address issues affecting the South Sudanese Business Community in line of doing their business operations in the country. After December 15, 2013 political crises the Agency felt that their activities in one way or another has been affected by the crisis in the country and therefore, there is a need to conduct the Business Impact Assessment Survey in Juba Town so as to inform the decision making on issues emerged after political crises.

In the line with Bureau mandate the Forum has approached the Bureau to conduct small Business Impact Survey in Juba Town so as to be used as reference to other urban towns affected by the conflict and the survey was carried out in three Payams of Juba City namely: Kator, Munuki and Juba town.
The sampling methodology adopted for the study was based on one stage sample design where the Businesses were selected by using Probability Proportional to the size of employees and 183 Businesses were selected across the three Payams of Juba City.

## Background

South Sudan Business Forum is public private dialogue Mechanism to discuss issues related to private sector development. It concentrates on identification of constraints affecting investment climate in South Sudan. The dialogues give recommendations and follow up the implementation of the recommendations and monitors and evaluate the whole process involved in the dialogue. In order to perform this function there is need to give evidence based information to influence decision-making.
The discussion calls for Business Impact Assessment in order to give the evidence based required for interventions.
The current conflict in South Sudan greatly affected the operations of the private sector both in terms of turnover and asset destructions and they also give affected parties an opportunity to identify potential unintended consequences.

There is necessity to estimate the extend of the impact on the private sector in order to address the major causes to this and to find out most immediate, short term, long term strategies to address the issues identified. Juba City is the hub of business activities in the Country (commercial Centre) therefore factors affecting operations have direct impact on the whole private sectors since most states depend on supplies of goods and services from Juba.
SSBF is aware that some businesses import/export directly from their states but this has been taken care of by information the South Sudan Customs Services and import and export directorates of Ministry of Trade, Industry and Investment.
Therefore there is need to carry out Business Impact Sample Survey in Juba to give general impact of the current Crisis on the business community in Juba. The result of this will be presented to a workshop organized by South Sudan Business Forum (SSBF) so as to bring both public and private sectors to discuss the effect of the Crisis on the private sector in order to address the causes to improve investment climate and promote business growth.

## Objectives of the Survey

- To provide evidence based information on the impact of the current crisis on the business community to the workshop
- To provide source of information for future studies in related fields of study
- To motivate the respondents that their views contribute to influence decision makers if they understand the purpose of the Survey.


## Basic Chararateristics of the business population

This chapter describes some basic characteristics of the business population in the three Payams of Juba City, showing numbers of businesses, industry and date of establishment.

Figure 1 Business in Juba City Payams, Percent.


[^0]Figure 1 shows that Kator Payam has $51 \%$ of the businesses selected followed by Munuki Payam has $26 \%$ and Juba town has $22 \%$ respectively.

Figure 2 Businesses in Juba City and Year of Founding, Percent


Source: Business Impact Assessment Survey (2014)
Figure 2 shows that the percentage of businesses in Juba City was $30 \%$ in 2013 and it is decreased to $10 \%$ in 2014.

Table 1 Number of business owners and average number of owners

| Payam | Total number of stakeholders |  |  |
| :--- | :--- | :--- | :--- |
|  | Sum | Mean | Median |
| Juba City | $\mathbf{4 4 6}$ | $\mathbf{2}$ | $\mathbf{2}$ |
| Juba Town | 123 | 3 | 2 |
| Kator | 182 | 2 | 2 |
| Munuki | 141 | 3 | 1 |

Source: Business Impact Assessment Survey (2014)

Figure 3 Percentage of Ows, distribution in Juba City


Source: Business Impact Assessment Survey (2014)
There were 446 Stakeholders in total on an average of 2 per business. Around $50 \%$ of businesses in Juba City had one owner, $37 \%$ had two to three owners, $10 \%$ had four to six owners, $2 \%$ had seven to one hundred owners and $2 \%$ had more than ten owners.

Table 2 Average startup Capital, by Payam and Industry

| Payam | Type of Business Activity (Grouped) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Production of Goods | Wholesale and Retail Trade | Hotels and Restaurants | Other Service Activities | Average in Juba City |
|  | Start up capital (SSP) | Start up capital (SSP) | Start up capital (SSP) | Start up capital (SSP) | Start up capital (SSP) |
| Juba Town |  | 28653 | 1266222 | 734107 | 541201 |
| Kator | 176667 | 36081 | 607171 | 255143 | 169068 |
| Munuki | 6433 | 94619 | 89000 | 144000 | 99471 |
| Average by Industry | 63178 | 46718 | 711565 | 388311 | 234907 |

Source: Business Impact Assessment Survey (2014)
From Table 2 above an average start capital was 234907 SSP in Juba City. There were big differences between the Wholesale and Retail Trade and the other service Activities. Wholesale and Retail Trade was 46718 SSP and Other Service Activities was 388311 SSP.

## Employment

This chapter gives information about the number of employees in the different industries and the Payams of Juba City.
Table 3 Total number of employees, by Payam and industry

| Payam | Type of Business Activity (Grouped) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Production of Goods | Wholesale and Retail Trade | Hotels and Restaurants | Other Service Activities | Total in Juba City |
|  | Total number of employees | Total number of employees | Total number of employees | Total number of employees | Total number of employees |
| Total by industry | 50 | 302 | 463 | 250 | 1065 |
| Juba Town | . | 86 | 323 | 156 | 565 |
| Kator | 26 | 139 | 98 | 17 | 280 |
| Munuki | 24 | 77 | 42 | 77 | 220 |

Source: Business Impact Assessment Survey (2014)
From Table 3 above the total number of employees in the three Payams was 1065 worked in the Production of Goods, Wholesale and Retail Trade, Hotels and Restaurants and Other Service Activities.

Figure 4 Percentages of Employees per Business in Juba City


Source: Business Impact Assessment Survey (2014)

Figure 4 shows that $27 \%$ had 1 Employees, 30\% had 2-3 Employees, $15 \%$ had 4-5 Employees, 21\% had more than 5 Employees and $7 \%$ had missing Employes.

## Investments

This chapter presents a descriptive summary of the investments in fixed assets. Total sales of fixed assets are also included. The total investment was 42471637.

Table 4 Type of Investment in Juba City, value SSP

| Payam | Investment in buildings | Investment in other construction and estates | Investment in transport equipment | Investment in machinery | Investment in other physical assets | Investment in other nonphysical assets | Total investments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Juba | 3045213 | 3007000 | 28158365 | 890385 | 23124218 | 1050475 | 42471637 |
| City |  |  |  |  |  |  |  |
| Juba | 2906863 | 3000000 | 2050626 | 787385 | 23055418 | 1032575 | 16055857 |
| Town |  |  |  |  |  |  |  |
| Kator | 138350 | 7000 | 175139 | 73000 | 18800 | 17900 | 430180 |
| Munuki | 0 | 0 | 25932600 | 30000 | 50000 | 0 | 25985600 |

Source: Business Impact Assessment Survey (2014)
Table 4 above shows that investment in buildings was 3045213 SSP, investment in other construction and estates was 3007000 SSP, investment in transport equipment was 28158365 SSP, investment in machinery was 890385 SSP, investment in other physical assets was 23124218 SSP and investment in other non-physical assets was 1050475 SSP.

## Financial availability

This chapter focuses on financial availability for the businesses in Juba City and It informs how many businesses had bank accounts, how many had outstanding loans, which sources they chose for obtaining these loans and the reasons for the choice.

Table 5 Businesses that have a Loan, percentage share by Payam and Industry

| Payam | Type of Business Activity (Grouped) |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :---: |
|  | Production of <br> Goods | Wholesale <br> and <br> Trade | Retels and <br> Restaurants | Other Service <br> Activities | Juba City |  |
|  | Businesses <br> that have loan | Businesses <br> that have loan | Businesses <br> that have loan | Businesses <br> that have loan | Businesses <br> that have loan |  |
|  | 0 | 44 | 22 | 34 | 100 |  |
|  | 3 | 68 | 21 | 7 | 100 |  |
| Munuki | 13 | 44 | 10 | 33 | 100 |  |
| Total ISIC | 5 | 56 | 19 | 20 | 100 |  |

'Source: Business Impact Assessment Survey (2014)
Table 5 shows that the percentage of Businesses have loan on the production of Goods was $5 \%, 56 \%$ of businesses had loan on Wholesale and retail trade, $19 \%$ of businesses had loan on Hotels and Restaurants and $20 \%$ of businesses had on Other service Activities.

Table 6 From where did the businesses borrow, number of loans in Juba City

| Payam | South <br> Sudanese <br> Bank | Foreign Bank | Government Program | NGO program | Family | Friends | Money lender |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total | Yes | Yes | Yes | Yes | Yes | Yes | Yes |
|  | 2 | 6 | 0 | 0 | 5 | 23 | 4 |
| Juba | 1 | 4 | 0 | 0 | 1 | 3 | 2 |
| Town |  |  |  |  |  |  |  |
| Kator | 0 | 2 | 0 | 0 | 3 | 18 | 0 |
| Munuki | 1 | 0 | 0 | 0 | 1 | 2 | 2 |

Table 6 shows that $2 \%$ of businesses in Juba City borrowed from South Sudan Bank, 6 of businesses borrowed from Foreign Bank, $5 \%$ of businesses borrowed from family, $23 \%$ of businesses borrowed from friends and $4 \%$ of businesses borrowed from Money lender.

This chapter describes the general impact of the current Crisis on the business community in Juba.

Table 7 Business which incur Looses during the Political Conflict in Juba City, Percent

| Payam | Incurred any lost during or after political Crises in Juba |  |  |
| :--- | :--- | :--- | :--- |
|  | Yes | No | Juba City |
|  | 54 | 46 |  |
| Kator | 49 | 51 | 100 |
| Munuki | 60 | 40 | 100 |
| Juba City | 53 | 47 | 100 |

Source: Business Impact Assessment Survey (2014)
Table 7 shows that $53 \%$ of the businesses in Juba City incur lost during or after political Crisis.

Figure 5 Business, which incur Looses during the Political Conflict in Juba City, Percent


Source: Business Impact Assessment Survey (2014)
Figure 5 shows that $60 \%$ of businesses incur lost during or after political Crisis in Munuki Payam followed by $54 \%$ in Juba Town and $49 \%$ in Kator Payam.

Figure 6 Ownership, which incur Looses during the Political Conflict in Juba City, Percent


Source: Business Impact Assessment Survey (2014)
Figure 6 shows that $93 \%$ of the General partnership incur lost during or after political conflicts in Juba, $75 \%$ of public company, $58 \%$ of sole proprietorship, $57 \%$ of co- operative, $45 \%$ of private company and $38 \%$ of limited partnership.

Table 8 Amount Loss during or After the Political Conflict In Juba By ownership Structure, Percent

| Ownership <br> structure | Amount lost during or after the political crises in Juba |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  | 1200 SSP | 3000 SSP | 4000 SSP | 45000 <br> and above | Juba City |
| Juba City <br> General <br> partnership <br> Limited | $\mathbf{2 6}$ | $\mathbf{2 3}$ | $\mathbf{2 0}$ | $\mathbf{3 1}$ | $\mathbf{1 0 0}$ |
| partnership <br> Public company | 18 | 21 | 36 | 43 | 100 |
| Private company | 18 | 18 | 18 | 45 | 100 |
| Co-operative | 50 | 0 | 0 | 67 | 100 |
| Sole <br> proprietorship <br> Other, specify | 0 | 18 | 18 | 45 | 100 |

Source: Business Impact Assessment Survey (2014)
Table 8 shows that $26 \%$ of Ownership structure lost amount in the range of $1200 \mathrm{SSP}, 23 \%$ in the range of $3000 \mathrm{SSP}, 20 \%$ in the range of 4000 SSP and $31 \%$ in the range of 45000 SSP and above in Juba City.

Table 9 Business which Loss everything for setup after the Political Conflict in Juba By Payam, Percent

| Payam | Lose everything in Business set up After the political Crises in Juba |  |  |
| :--- | :--- | :--- | :--- |
|  | Yes | No | Juba City |
| Juba City | $\mathbf{1 4}$ | $\mathbf{8 6}$ | $\mathbf{1 0 0}$ |
| Juba Town | 10 | 90 | 100 |
| Kator | 3 | 97 | 100 |
| Munuki | 38 | 63 | 100 |
| Business Impact Assessment Survey (2014) |  |  |  |

Table 9 shows that $14 \%$ of businesses lost everything in business set up after the political Crisis in Juba City.

Figure 7 Business which Loss Everything for setup after the Political Conflict in Juba By Payam, Percent


Figure 7 shows that $38 \%$ of businesses lost everything in business set up after political conflict in Munuki Payam, $10 \%$ in Juba Town and $3 \%$ in Kator Payam.

тable 10 How Businesses recover Lose after the Political Conflict in Juba by Payam, Percent

| Payam | Recover of the incur lose |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: |
|  | Owns <br> savings | money | Bank loan | Friend helps | Others | Juba City |  |  |  |
|  | 25 | 0 | 0 | 75 | 100 |  |  |  |  |
| Kator | 0 | 50 | 25 | 25 | 100 |  |  |  |  |
| Munuki | 22 | 0 | 56 | 22 | 100 |  |  |  |  |
| Juba City | 19 | 8 | 42 | 31 | 100 |  |  |  |  |

Source: Business Impact Assessment Survey (2014)

Table 10. Shows that $19 \%$ of businesses recovered lost after the political conflict in Juba City from owns money savings, $8 \%$ from Bank loan, $42 \%$ from friend helps and $31 \%$ from others.
Table 11 Business Supplies in Juba City before the Conflict by Payam,
Percent

| Payam | Business supplies before the crises in Juba |  |  |  |  |  |  |  |  | Congo |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: |
|  | Sudan | Uganda | Kenya | Ethiopia | Eretria | (DRC) | Juba City |  |  |  |
| Juba | 16 | 68 | 16 | 0 | 0 | 0 | 100 |  |  |  |
| Town |  |  |  |  |  |  |  |  |  |  |
| Kator | 12 | 61 | 25 | 2 | 0 | 0 | 100 |  |  |  |
| Munuki | 21 | 61 | 13 | 3 | 3 | 0 | 100 |  |  |  |
| Juba City | 16 | 63 | 19 | 2 | 1 | 0 | 100 |  |  |  |

Source: Business Impact Assessment Survey (2014)
Table 11. shows that $16 \%$ of business supplies before crisis in Juba was through Sudan, $63 \%$ of business supplies through Uganda, $19 \%$ of business through Kenya, 2\% of business supplies through Ethiopia and 1\% of business supplies through Eritrea.

Figure 8 Business Facing Difficulties in bringing good in Juba City by Payam, Percent


Source: Business Impact Assessment Survey (2014)
Figure 8 shows that $30 \%$ of Businesses faced difficulties in bringing goods through South Sudan to Juba Town payam, $37 \%$ of Businesses to Kator Payam and $64 \%$ of businesses to Munuki Payam.

Figure 9 Business, which need extra security protection in Juba City by Payam, Percent


Source: Business Impact Assessment Survey (2014)

Figure 9 shows that $54 \%$ of businesses needed security protection in Munuki Payam, $34 \%$ needed security protection in Juba town Payam and $9 \%$ of businesses needed security protection in Kator Payam.

Table 12 Business which need extra security protection in Juba City by Payam, Percent

| Payam | Need for security protection |  |  |
| :--- | :--- | :--- | :--- |
|  | Yes | No | Juba City |
| Juba | 34 | 66 | 100 |
| Town |  | 91 | 100 |
| Kator | 9 | 46 | 100 |
| Munuki | 54 | 74 | 100 |
| Juba City | 26 |  |  |

Source: Business Impact Assessment Survey (2014)
Table 12 shows that $34 \%$ of businesses needed extra security protection in Juba City.

Table 13 Amount incur for protection service in Juba City by Payam, Percent

| Payam | Amount incurring |  |  |  |  |  |  | More than | 1000 SSP | 2000 SSP | 3000 SSP | 3000 SSP | Juba City |
| :--- | :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 7 | 21 | 7 | 64 | 100 |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Kator | 25 | 50 | 0 | 25 | 100 |  |  |  |  |  |  |  |  |
| Munuki | 58 | 15 | 19 | 8 | 100 |  |  |  |  |  |  |  |  |
| Juba | $\mathbf{3 8}$ | $\mathbf{2 3}$ | $\mathbf{1 3}$ | $\mathbf{2 7}$ | $\mathbf{1 0 0}$ |  |  |  |  |  |  |  |  |
| City |  |  |  |  |  |  |  |  |  |  |  |  |  |

Source: Business Impact Assessment Survey (2014)

Table 13 shows that $38 \%$ of businesses incurred amount of 1000 SSP for protection service in Juba City, $23 \%$ of businesses incurred amount of 2000 SSP, $13 \%$ incurred amount of 3000 SSP and $27 \%$ incurred amount of more than 3000 SSP.

Table 14 Number of businesses per Payam and industry
1.1.

|  | Type of Business Activity (Grouped) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Production of Goods | Wholes and Trade | ale Retail | Hotels and Restaurants | Other Service Activities | Total in Juba City |
| Total Industry | 9 | 103 |  | 34 | 37 | 183 |
| Juba Town | 0 | 18 |  | 9 | 14 | 41 |
| Kator | 3 | 64 |  | 20 | 7 | 94 |
| Munuki | 6 | 21 |  | 5 | 16 | 48 |

Source: Business Impact Assessment Survey (2014)

Table 15 Businesses in Juba City and Industry. Percent of Businesses

|  | Type of Business Activity (Grouped) |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | Production <br> Goods | of | Wholesale and <br> Retail Trade | Hotels <br> Restaurants | Other <br> Activities | Total |
| Total | $\mathbf{5}$ | $\mathbf{5 6}$ | $\mathbf{1 9}$ | $\mathbf{2 0}$ | $\mathbf{1 0 0}$ |  |
| Juba | 0 | 44 | 22 | 34 | 100 |  |
| Town | 3 | 68 | 21 | 7 | 100 |  |
| Kator | 3 | 44 | 10 | 33 | 100 |  |
| Munuki | 13 |  |  |  |  |  |

Source: Business Impact Assessment Survey (2014)

Table 16 Businesses In Juba City and Year of founding. Number

|  | Year of Founding (Grouped) |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \hline 1923- \\ & 1989 \end{aligned}$ | $\begin{aligned} & \hline 1990- \\ & 1999 \\ & \hline \end{aligned}$ | $\begin{aligned} & 2000- \\ & 2004 \end{aligned}$ | $2005$ | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
| Total in | 5 | 5 | 3 | 2 | 8 | 11 | 13 | 8 | 13 | 12 | 30 | 54 | 19 |
| Juba |  |  |  |  |  |  |  |  |  |  |  |  |  |
| City |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Juba | 3 | 2 | 1 | 2 | 3 | 3 | 2 | 2 | 6 | 3 | 6 | 8 | 0 |
| Town |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Kator | 2 | 3 | 2 | 0 | 2 | 6 | 7 | 5 | 2 | 5 | 18 | 29 | 13 |
| Munuki | 0 | 0 | 0 | 0 | 3 | 2 | 4 | 1 | 5 | 4 | 6 | 17 | 6 |

Source: Business Impact Assessment Survey (2014)

## Ownership and Structures

Table 17 Ownership structure in Juba City, number of businesses

|  | Ownership structure |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | General <br> partnership | Limited <br> partnership | Public <br> company | Private <br> company | Co- <br> operative | Sole <br> proprietorship | Total in <br> Capital |
| Total <br> Juba <br> City | $\mathbf{1 5}$ | $\mathbf{2 9}$ | $\mathbf{4}$ | $\mathbf{5 1}$ | $\mathbf{7}$ | $\mathbf{7 3}$ | $\mathbf{1 7 9}$ |
| Juba <br> Town | 0 | 11 | 0 | 21 | 0 | 8 | 40 |
| Kator | 14 | 18 | 1 | 24 | 3 | 32 | 92 |
| Munuki | 1 | 0 | 3 | 6 | 4 | 33 | 47 |

Source: Business Impact Assessment Survey (2014)

Table 18 Average startup Capital, by Payam and Industry

| Payam | Type of Business Activity (Grouped) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Production of Goods | Wholesale and Retail Trade | Hotels and Restaurants | Other Service Activities | Average in Juba City |
|  | Start up capital (SSP) | Start up capital (SSP) | Start up capital (SSP) | Start up capital (SSP) | Start up capital (SSP) |
| Juba Town |  | 28653 | 1266222 | 734107 | 541201 |
| Kator | 176667 | 36081 | 607171 | 255143 | 169068 |
| Munuki | 6433 | 94619 | 89000 | 144000 | 99471 |
| Average by Industry | 63178 | 46718 | 711565 | 388311 | 234907 |

Source: Business Impact Assessment Survey (2014)

Table 19 Number of business owners and average number of owners

| Payam | Total number of stakeholders |  |  |  |
| :--- | :--- | :--- | :--- | :---: |
|  | Sum | Mean | Median |  |
| Juba City | $\mathbf{4 4 6}$ | $\mathbf{2}$ | $\mathbf{2}$ |  |
| Juba Town | 123 | 3 | 2 |  |
| Kator | 182 | 2 | 2 |  |
| Munuki | 141 | 3 | 1 |  |
| Source: Business Impact Assessment Survey (2014) |  |  |  |  |

Source: Business Impact Assessment Survey (2014)

Table 20 Number of owners, percentage distribution by Payam

| Payam | Total number of stakeholders |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :---: |
|  |  | $2-3$ | $4-6$ | $7-$ | More |  |  |
|  | 1 Owners | Owners | Owners | 10Owners | Owners | Total |  |
| Juba City | $\mathbf{5 0}$ | $\mathbf{3 7}$ | $\mathbf{1 0}$ | $\mathbf{2}$ | $\mathbf{2}$ | $\mathbf{1 0 0}$ |  |
| Juba Town | 37 | 41 | 17 | 0 | 5 | 100 |  |
| Kator | 50 | 40 | 7 | 2 | 0 | 100 |  |
| Munuki | 60 | 25 | 8 | 2 | 4 | 100 |  |

Source: Business Impact Assessment Survey (2014)

Table 21 Number of owners, percentage distribution by ISIC

|  | Total number of stakeholders |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 <br> Owners | 2-3 <br> Owners | 4-6 <br> Owners | 7100wners | More <br> than 10 <br> Owners | Missing | Total |
| Total | 50 | 37 | 10 | 2 | 2 | 0 | 100 |
| Production of Goods | 78 | 11 | 11 | 0 | 0 | 0 | 100 |
| Wholesale and Retail Trade | 51 | 38 | 8 | 3 | 0 | 0 | 100 |
| Hotels and Restaurants | 50 | 35 | 9 | 0 | 6 | 0 | 100 |
| Other Service Activities | 38 | 41 | 16 | 0 | 5 | 0 | 100 |

Source: Business Impact Assessment Survey (2014)

Table 22 Total Number of Employees, by Payam and Industry

| Payam | Type of Business Activity (Grouped) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Production of Goods | Wholesale and Retail Trade | Hotels and Restaurants | Other Service Activities | Total in Juba City |
|  | Total number of employees | Total number of employees | Total number of employees | Total number of employees | Total number of employees |
| Total by industry | 50 | 302 | 463 | 250 | 1065 |
| Juba Town |  | 86 | 323 | 156 | 565 |
| Kator | 26 | 139 | 98 | 17 | 280 |
| Munuki | 24 | 77 | 42 | 77 | 220 |

Source: Business Impact Assessment Survey (2014)

Table 23 Number of Employees per Business, Percentage distribution of businesses by Payams

| Payam | Total number of employees |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: |
|  |  | $2-3$ | $4-5$ | More than 5 |  |  |  |  |  |
|  | 1 Employees | Employees | Employees | Employees | Missing | Juba City |  |  |  |
| Juba City | $\mathbf{2 7}$ | $\mathbf{3 0}$ | $\mathbf{1 5}$ | $\mathbf{2 1}$ | $\mathbf{7}$ | $\mathbf{1 0 0}$ |  |  |  |
| Juba Town | 17 | 24 | 7 | 46 | 5 | 100 |  |  |  |
| Kator | 29 | 34 | 19 | 10 | 9 | 100 |  |  |  |
| Munuki | 33 | 27 | 13 | 23 | 4 | 100 |  |  |  |

Source: Business Impact Assessment Survey (2014)
Table 24 Average number of Employees per business

| Payam | Total number of employees |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Type of Business Activity (Grouped) |  |  |  |  |  |  |  |  |  |
|  | Production of Goods |  | Wholesale and Retail Trade |  | Hotels andRestaurants |  | Other Service Activities |  | Total in Juba City |  |
|  | Mean | Median | Mean | Median | Mean | Median | Mean | Median | Mean | Median |
| Juba | . | . | 5 | 2 | 36 | 26 | 11 | 4 | 14 | 4 |
| Town |  |  |  |  |  |  |  |  |  |  |
| Kator | 9 | 3 | 2 | 2 | 5 | 4 | 2 | 2 | 3 | 2 |
| Munuki | 4 | 5 | 4 | 1 | 8 | 6 | 5 | 3 | 5 | 3 |
| Total ISIC | 6 | 4 | 3 | 2 | 14 | 6 | 7 | 3 | 6 | 2 |

Source: Business Impact Assessment Survey (2014)

Table 25 Total number of Employees by Full time and part time Employee

| Payam | Type of Business Activity (Grouped) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Production of Goods |  | Wholesale and Retail Trade |  | Hotels and Restaurants |  | Other <br> Activities | Service | Juba City |  |
|  | Total number full time employees | Total number of part time employees |  | Total number of part time employees | Total number full time employees | Total number of part time employees | Total number full time employees | Total number of part time employees |  | Total number of part time employees |
| Total | 60 | 0 | 278 | 15 | 451 | 12 | 243 | 6 | 1032 | 33 |
| ISIC |  |  |  |  |  |  |  |  |  |  |
| Juba | . | . | 79 | 4 | 323 | 0 | 151 | 5 | 553 | 9 |
| Town |  |  |  |  |  |  |  |  |  |  |
| Kator | 26 | 0 | 130 | 4 | 86 | 12 | 16 | 0 | 258 | 16 |
| Munuki | 34 | 0 | 69 | 7 | 42 | 0 | 76 | 1 | 221 | 8 |

Source: Business Impact Assessment Survey (2014)

Table 26 Number of trainees

| Payam | Type of Business Activity (Grouped) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Production of Goods | Wholesale and Retail Trade | Hotels and Restaurants | Other Service Activities | Juba City |
|  | Number of trainees/ internships | Number of trainees/ internships | Number of trainees/ internships | Number of trainees/ internships | Number of trainees/ internships |
| Total ISIC | 2 | 21 | 27 | 11 | 61 |
| Juba Town | . | 4 | 27 | 11 | 42 |
| Kator | 0 | 15 | 0 | 0 | 15 |
| Munuki | 2 | 2 | 0 | 0 | 4 |

Source: Business Impact Assessment Survey (2014)

Table 27 Average salary per employee (Cash and kind)

| Payam | Type of Business Activity (Grouped) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Production of Goods | Wholesale and Retail Trade | Hotels and Restaurants | Other Service Activities | Juba City |
|  | Totsal_empl | Totsal_empl | Totsal_empl | Totsal_empl | Totsal_empl |
| Total ISIC | 2440.76 | 2571.25 | 1189.93 | 2129.76 | 2205.31 |
| Juba Town | . | 1605.03 | 932.08 | 1673.65 | 1474.37 |
| Kator | 3266.67 | 2291.43 | 1260.01 | 2621.43 | 2122.47 |
| Munuki | 2027.81 | 4053.60 | 1387.79 | 2340.04 | 2978.09 |

Source: Business Impact Assessment Survey (2014)

Table 28 Monthly salary per employee in SSP grouped, percentage share by Payam

| Payam | Monthly Salary per employee (cash and Kind) group) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0-200 | 201-500 | $\begin{aligned} & 501- \\ & 1000 \\ & \hline \end{aligned}$ | $\begin{aligned} & 1001- \\ & 2000 \end{aligned}$ | More than <br> 2000 | Juba <br> City |
| Total Juba City | 5 | 14 | 37 | 25 | 19 | 100 |
| Juba Town | 5 | 21 | 26 | 33 | 15 | 100 |
| Kator | 5 | 14 | 41 | 24 | 16 | 100 |
| Munuki | 4 | 7 | 39 | 22 | 28 | 100 |

Source: Business Impact Assessment Survey (2014)

Table 29 Number of Employees by highest Education finished, in Juba City

|  | No <br> schooling | Primary <br> school | Secondary <br> school | Bachelor <br> degree | Master <br> degree | Formal <br> Vocational <br> training |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Total Education <br> group | $\mathbf{1 1 7 . 0 0}$ | $\mathbf{2 4 8 . 0 0}$ | $\mathbf{4 8 0 . 0 0}$ | $\mathbf{2 4 6 . 0 0}$ | $\mathbf{1 5 . 0 0}$ | $\mathbf{7 0 . 0 0}$ |
| Juba Town | 38.00 | 115.00 | 254.00 | 202.00 | 14.00 | 28.00 |
| Kator | 41.00 | 91.00 | 140.00 | 17.00 | .00 | 28.00 |
| Munuki | 38.00 | 42.00 | 86.00 | 27.00 | 1.00 | 14.00 |

Source: Business Impact Assessment Survey (2014)

## Costs.

Table 30 Out of what was imported, how much was imported from different regions

|  | 0 | $1-24$ | $25-49$ | $50-74$ | $75-100$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Sudan | $90 \%$ | $5 \%$ | $2 \%$ | $2 \%$ | $2 \%$ |
| East | African | $69 \%$ | $6 \%$ | $7 \%$ | $9 \%$ |
| Community |  |  |  |  |  |
| Other Africa | $94 \%$ | $3 \%$ | $1 \%$ | $1 \%$ | $1 \%$ |
| Outside Africa | $86 \%$ | $4 \%$ | $4 \%$ | $4 \%$ | $2 \%$ |

Source: Business Impact Assessment Survey (2014)

Table 31 Type of Investment in Juba City, value SSP

| Payam | Investment in buildings | Investment in other construction and estates | Investment in transport equipment | Investment in machinery | Investment in other investment in physical assets | Investment in other investment in nonphysical assets | Total investments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Juba | 3045213 | 3007000 | 28158365 | 890385 | 23124218 | 1050475 | 42471637 |
| City |  |  |  |  |  |  |  |
| Juba | 2906863 | 3000000 | 2050626 | 787385 | 23055418 | 1032575 | 16055857 |
| Town |  |  |  |  |  |  |  |
| Kator | 138350 | 7000 | 175139 | 73000 | 18800 | 17900 | 430180 |
| Munuki | 0 | 0 | 25932600 | 30000 | 50000 | 0 | 25985600 |

Source: Business Impact Assessment Survey (2014)

## Stocks

Table 32 Average Percentage Change in inventories last twelve months, by Payam and ISIC

|  | Type of Business Activity (Grouped) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Production of Goods | Wholesale and Retail Trade | Hotels and Restaurants | Other Service Activities | Total |
|  | Percentage change in inventories last twelve months | Percentage change in inventories last twelve months | Percentage change in inventories last twelve months | Percentage change in inventories last twelve months | Percentage change in inventories last twelve months |
| Total in Juba | -83.61 | 939.29 | -66.24 | -46.48 | 547.91 |
| Juba Town |  | 90.46 | 24.80 | 7.45 | 50.96 |
| Kator | -70.23 | 1492.36 | -76.33 | -45.12 | 1002.62 |
| Munuki | -93.65 | -89.12 | -91.67 | -92.22 | -90.72 |

Source: Business Impact Assessment Survey (2014)

## Business Environment.

Table 33 Expected business Growth the next three years by ISIC, share of businesses reported to expect expansion, stay the same and contraction

| Industry ISIC | Stay <br> same |  |  |  |  |  | the | Contract | Don't know | Total |
| :--- | :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: | :---: | :---: |
|  | Expand | $\mathbf{6}$ | $\mathbf{3}$ | $\mathbf{2 1}$ | $\mathbf{1 0 0}$ |  |  |  |  |  |
| Total in Juba City | $\mathbf{7 0}$ | 0 | 0 | 38 | 100 |  |  |  |  |  |
| Production of Goods | 63 | 6 | 2 | 25 | 100 |  |  |  |  |  |
| Wholesale and Retail | 68 | 9 | 3 | 15 | 100 |  |  |  |  |  |
| Trade <br> Hotels and Restaurants | 74 | 5 | 8 | 14 | 100 |  |  |  |  |  |
| Other <br> Activities Service | 73 |  |  |  |  |  |  |  |  |  |

Source: Business Impact Assessment Survey (2014)

Table 34 Businesses reporting on how they see the security situation will develop the next three years, percentage share in Juba City

|  | Security situation |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | Improve | Stay <br> same | the | Deteriorate | Don't know | Total |
| Juba City | $\mathbf{6 8}$ | $\mathbf{2}$ | $\mathbf{5}$ | $\mathbf{2 6}$ | $\mathbf{1 0 0}$ |  |
| Juba | 78 | 2 | 5 | 15 | 100 |  |
| Town |  |  |  |  |  |  |
| Kator | 56 | 2 | 5 | 37 | 100 |  |
| Munuki | 81 | 0 | 4 | 15 | 100 |  |

Source: 7B2usiness Impact Assessment Survey (2014)

## Shocks.

Table 35 Businesses that have an insurance, number of businesses in Juba City

|  | Any insurance | Vehicle insurance | Theft insurance | Fire insurance | Other insurances |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Yes | Yes | Yes | Yes | Yes |
| Juba | 45 | 41 | 7 | 17 | 13 |
| City |  |  |  |  |  |
| Juba | 24 | 24 | 2 | 5 | 7 |
| Town |  |  |  |  |  |
| Kator | 13 | 9 | 2 | 6 | 5 |
| Munuki | 8 | 8 | 3 | 6 | 1 |

Source: Business Impact Assessment Survey (2014)

Table 36 Businesses that have a Loan, Percentage share by Payam and Industry

| Payam | Type of Business Activity (Grouped) |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  | Production of <br> Goods | Wholesale <br> and <br> Trade | Retail <br> Restaurants | Other Service <br> Activities | Juba City |

'Source: Business Impact Assessment Survey (2014)

Table 37 From Where did the Businesses Borrow, Number of loans in Juba City

| Payam | South <br> Sudanese <br> Bank | Foreign Bank | Government Program | NGO program | Family | Friends | Money <br> lender |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total | Yes | Yes | Yes | Yes | Yes | Yes | Yes |
|  | 2 | 6 | 0 | 0 | 5 | 23 | 4 |
| Juba | 1 | 4 | 0 | 0 | 1 | 3 | 2 |
| Town |  |  |  |  |  |  |  |
| Kator | 0 | 2 | 0 | 0 | 3 | 18 | 0 |
| Munuki | 1 | 0 | 0 | 0 | 1 | 2 | 2 |

Source: Business Impact Assessment Survey (2014)

Table 38 from where did the businesses borrow, percentage share of businesses that borrowed by Industry

|  | South <br> Sudanese <br> Bank | Foreign Bank |  | Government Program |  | $\begin{aligned} & \text { NGO } \\ & \text { program } \end{aligned}$ |  | Fam |  | Friends | Money lender |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Production of | 01 | 0 | 1 | 0 | 1 | 0 | 1 | 100 | 1 | 50 | 100 |
| Wholesale and Retail Trade | 40 | 4 | 0 | 0 | 0 | 0 | 0 | 17 | 0 | 70 | 9 |
| Hotels and | 00 | 44 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 44 | 0 |
| Other Service Activities | $20 \quad 0$ | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40 | 0 |

Source: Business Impact Assessment Survey (2014)

## Conflicts.

Table 39 Business which incur Looses during the Political Conflict in Juba City, Percent

| Payam | Incurred any lost during or after political Crises in Juba |  |  |
| :--- | :--- | :--- | :--- |
|  | Yes | No | Juba City |
|  | 54 |  | 100 |
| Kator |  | 51 |  |
| Munuki | 49 | 40 | 100 |
| Juba City | 60 | 47 | 100 |
| Source: Business Impact Assessment Survey (2014) |  |  |  |

Table 40 Ownership which incur Looses during the Political Conflict in Juba City, Percent

| Ownership | Incurred any lost during or after political Crises in Juba |  |  |
| :--- | :--- | :--- | :--- |
|  | Yes | No | Juba City |
| Juba City | $\mathbf{5 3}$ | $\mathbf{4 7}$ | $\mathbf{1 0 0}$ |
| General <br> partnership | 93 | 7 | 100 |
| Limited | 38 | 62 | 100 |
| partnership |  | 25 | 100 |
| Public company | 75 | 55 | 100 |
| Private company | 45 | 43 | 100 |
| Co-operative | 57 | 42 | 100 |
| Sole | 58 | 100 | 100 |
| proprietorship <br> Other, specify | 0 |  |  |
| Source: Burs |  |  |  |

Source: Business Impact Assessment Survey (2014)

Table 41 Business Activity which incur Looses during the Political Conflict in Juba City, Percent

| Type of Business <br> Activity (Grouped) | Incurred any lost during or after political Crises in <br> Juba |  |  |
| :--- | :--- | :--- | :--- |
|  | Yes | No | Juba City |
| Juba City | $\mathbf{5 3}$ | $\mathbf{4 7}$ | $\mathbf{1 0 0}$ |
| Production of Goods | 56 | 44 | 100 |
| Wholesale and Retail | 59 | 41 | 100 |
| Trade |  | 56 | 100 |
| Hotels and Restaurants | 44 | 57 | 100 |
| Other Service Activities | 43 |  |  |

Source: Business Impact Assessment Survey (2014)

Table 42 Amount Loss during or after the Political Conflict By Payam, Percent

| Payam | Amount lost during or after the political crises in Juba |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  | 1200 SSP | 3000 SSP | 4000 SSP | 45000 SSP and |  |
|  | above | Juba City |  |  |  |
| Juba City | $\mathbf{2 6}$ | $\mathbf{2 3}$ | $\mathbf{2 0}$ | $\mathbf{3 1}$ | $\mathbf{1 0 0}$ |
| Juba | 5 | 36 | 9 | 50 | 100 |
| Town |  | 19 | 28 | 30 | 100 |
| Kator | 23 | 18 | 18 | 18 | 100 |
| Munuki | 46 |  |  |  |  |

Source: Business Impact Assessment Survey (2014)

Table 43 Amount Loss during or After the Political Conflict In Juba By ownership Structure, Percent

| Ownership structure | Amount lost during or after the political crises in Juba |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1200 SSP | 3000 SSP | 4000 SSP | $\begin{aligned} & 45000 \mathrm{SSF} \\ & \text { and above } \\ & \hline \end{aligned}$ | Juba City |
| Juba City | 26 | 23 | 20 | 31 | 100 |
| General partnership | 0 | 21 | 36 | 43 | 100 |
| Limited partnership | 18 | 18 | 18 | 45 | 100 |
| Public company | 33 | 0 | 0 | 67 | 100 |
| Private company | 18 | 18 | 18 | 45 | 100 |
| Co-operative | 50 | 0 | 50 | 0 | 100 |
| Sole proprietorship | 39 | 29 | 17 | 15 | 100 |
| Other, specify | 0 | 0 | 0 | 0 | 0 |

Source: Business Impact Assessment Survey (2014)

Table 44 Amount Loss during or After the Political Conflict In Juba By Business Activity, Percent

| Type of Business Activity (Grouped) | Amount lost during or after the political crises in Juba |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1200 SSP | 3000 SSP | 4000 SSP | 45000 and above | Juba City |
| Juba City | 26 | 23 | 20 | 31 | 100 |
| Production of Goods | 0 | 20 | 40 | 40 | 100 |
| Wholesale and Retail Trade | 26 | 21 | 28 | 26 | 100 |
| Hotels and Restaurants | 20 | 27 | 7 | 47 | 100 |
| Other Service Activities | 40 | 27 | 0 | 33 | 100 |

Source: Business Impact Assessment Survey (2014)

Table 45 Business which Loss everything for setup after the Political Conflict in Juba By Payam, Percent

| Payam | Lose everything in Business set up After the political Crises in Juba |  |  |
| :--- | :--- | :--- | :--- |
|  | Yes | No | Juba City |
| Juba City | $\mathbf{1 4}$ | $\mathbf{8 6}$ | $\mathbf{1 0 0}$ |
| Juba Town | 10 | 90 | 100 |
| Kator | 3 | 97 | 100 |
| Munuki | 38 | 63 | 100 |
|  |  |  |  |

Business Impact Assessment Survey (2014)

Table 46 Business which Loss everything for setup after the Political Conflict in Juba by Ownership Structure, Percent

| Ownership | Lose everything in Business set up After the political Crises in Juba |  |  |
| :--- | :--- | :--- | :--- |
| structure | Yes | No | Juba City |
| Juba City <br> General <br> partnership | $\mathbf{1 4}$ | $\mathbf{8 6}$ | $\mathbf{1 0 0}$ |
| Limited <br> partnership | 4 | 96 | 100 |
| Public company | 50 | 50 | 100 |
| Private company | 10 | 90 | 100 |
| Co-operative | 29 | 71 | 100 |
| Sole <br> proprietorship <br> Other, specify | 21 | 79 | 100 |

Source: Business Impact Assessment Survey (2014)

Table 47 Business which Loss everything for setup after the Political Conflict in Juba by Activity, Percent


Source: Business Impact Assessment Survey (2014)
Businesses have reported that they have lost little during or after conflict crisis and significant number reported that 15 December 2013 did not affect their businesses.
Table 48 How Businesses recover Lose after the Political Conflict in Juba by Payam, Percent

| Payam | Recover of the incur lose |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | Owns <br> savings | money | Bank loan | Friend helps | Others | Juba City |
|  | 25 | 0 | 0 | 75 | 100 |  |
| Kator | 0 | 50 | 25 | 25 | 100 |  |
| Munuki | 22 | 0 | 56 | 22 | 100 |  |
| Juba City | 19 | 8 | 42 | 31 | 100 |  |

Source: Business Impact Assessment Survey (2014)
As the table indicates most businesses borrowed money from other sources and Friends instead of the Commercial Banks

Table 49 Business Supplies in Juba City before the Conflict by Payam, Percent

| Payam | Business supplies before the crises in Juba |  |  |  |  |  |  |  |  | Congo |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: |
|  | Sudan | Uganda | Kenya | Ethiopia | Eritrea | (DRC) | Juba City |  |  |  |
|  | 16 | 68 | 16 | 0 | 0 | 0 | 100 |  |  |  |
| Town |  |  |  |  |  |  |  |  |  |  |
| Kator | 12 | 61 | 25 | 2 | 0 | 0 | 100 |  |  |  |
| Munuki | 21 | 61 | 13 | 3 | 3 | 0 | 100 |  |  |  |
| Juba City | 16 | 63 | 19 | 2 | 1 | 0 | 100 |  |  |  |

Source: Business Impact Assessment Survey (2014)

Table 50 Business Supplies in Juba City before the Conflict by Activity, Percent

| Type of Business Activity (Grouped) | Business supplies before the crises in Juba |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sudan | Uganda | Kenya | Ethiopia | Eritrea | Congo <br> (DRC) | Juba City |
| Production of Goods | 0 | 86 | 14 | 0 | 0 | 0 | 100 |
| Wholesale and Retail Trade | 15 | 62 | 19 | 3 | 1 | 0 | 100 |
| Hotels and Restaurants | 16 | 72 | 12 | 0 | 0 | 0 | 100 |
| Other Service Activities | 22 | 52 | 26 | 0 | 0 | 0 | 100 |
| Juba City | 16 | 63 | 19 | 2 | 1 | 0 | 100 |

Source: Business Impact Assessment Survey (2014)

Table 51 Business Facing Difficulties in bringing good in Juba City by Payam, Percent

| Payam | Difficulties in bringing goods through South Sudan Customs |  |  |
| :--- | :--- | :---: | :--- |
|  | Yes | No | Juba City |
| Juba Town | 30 | 70 | 100 |
| Kator | 37 | 63 | 100 |
| Munuki | 64 | 36 | 100 |
| Juba City | 42 | 58 | 100 |

Source: Business Impact Assessment Survey (2014)

Table 52 Business which need extra security protection in Juba City by Payam, Percent

| Payam | Need for security protection |  |  |
| :--- | :--- | :--- | :--- |
|  | Yes | No | Juba City |
| Juba | 34 | 66 | 100 |
| Town | 9 | 91 | 100 |
| Kator | 9 | 46 | 100 |
| Munuki | 54 | 74 | 100 |
| Juba City | 26 |  |  |

Source: Business Impact Assessment Survey (2014)

Table 53 Amount incur for Protection Service in Juba City by Payam, Percent

| Payam | Amount incurring |  |  |  | More than |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  | 1000 SSP | 2000 SSP | 3000 SSP | 3000 SSP | Juba City |
|  | 7 | 21 | 7 | 64 | 100 |
| Kator | 25 | 50 | 0 | 25 | 100 |
| Munuki | 58 | 15 | 19 | 8 | 100 |
| Juba | $\mathbf{3 8}$ | $\mathbf{2 3}$ | $\mathbf{1 3}$ | $\mathbf{2 7}$ | $\mathbf{1 0 0}$ |
| City |  |  |  |  |  |

Source: Business Impact Assessment Survey (2014)

Table 54 Amount incur for protection service in Juba City by Activity, Percent

| Type of Business <br> Activity (Grouped) | Amount incurring |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  | 1000 SSP | 2000 SSP | 3000 SSP | More than <br> 3000 SSP | Juba City |
| Production of Goods | 0 | 0 | 100 | 0 | 100 |
| Wholesale and Retail | 50 | 23 | 9 | 18 | 100 |
| Trade |  | 18 | 0 | 55 | 100 |
| Hotels and Restaurants | 27 | 31 | 15 | 23 | 100 |
| Other Service Activities | 31 | $\mathbf{2 3}$ | $\mathbf{1 3}$ | $\mathbf{2 7}$ | $\mathbf{1 0 0}$ |
| Juba City | $\mathbf{3 8}$ |  |  |  |  |

Source: Business Impact Assessment Survey (2014)
Businesses have reported lost

## Technical Notes

## Sample Design

Sample size determination for Business Impact Assessment Survey
$n=\frac{z^{2} \times P \times(1-P) * d e f f}{d^{2} \times(1-r)}$
where:
$\mathrm{n}=$ required sample size of Businesses
$\mathrm{Z}=\quad$ value in the normal distribution that provides $95 \%$ level of confidence ( $\mathrm{z}=1.96$ )
$\mathrm{P}=$ Proportion of Businesses population in Juba city $=0.366$
$r=\quad$ rate of non-response ( $r=0.10$, or $10 \%$ )
deff $=$ design effect (deff $=1.5$ )
$\mathrm{d}=\quad$ desired margin of error $(\mathrm{d}=0.09)$

### 1.2. Sampling Methodology

One stage sample design was adopted for the Survey conducted in Juba city. It was stratified by economic activities and the number of employees. The Businesses were selected by using Probability Proportional to the size of employees. The sampling frame was based on the 2010 Business Survey conducted in South Sudan State Capitals. 183 Businesses and 98 EAs were selected across the three Payams of Juba City: - JubaTown, Munuki and Kator.

Distribution of Businesses by EAs and sample allocation of Businesses by Payams in Juba City, 2014

| S/N | PAYAM | NUMBER OF <br> BUSINESSES | SELECTED <br> BUSINESSES | NUMBER <br> OF EAs | SELECTED <br> EAs |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 1 | Juba Town | 603 | 41 | 64 | 36 |
| 2 | Munuki | 704 | 48 | 65 | 36 |
| 3 | Kator | 1385 | 94 | 51 | 26 |
|  | Total | $\mathbf{2 6 9 2}$ | $\mathbf{1 8 3}$ | $\mathbf{1 8 0}$ | $\mathbf{9 8}$ |

## Implementation of the fieldwork

The fieldwork was launched in early June 2014. A total of 9 interviewers and 3 supervisors carried out the fieldwork operation. Most of the fieldwork went fine, but there were a few problems. The reluctance among the businesses to answer was the major problem.

## Challenges in fieldwork implementation

The frame for Business Survey in 2010 was out of date and forced the field staff to do fresh listing of businesses in the selected EAs. Based on this businesses were selected. Some of businesses lack accounts have no records of their stocks and little overview over how much is sold.

Questionnaire for Business Impact Assessment Survey, 2014

Strictly confidential information


| 4. Private company <br> 5. Co-operative <br> 6. Sole proprietorship <br> 7. Other, specify | $\square$ $\square$ $\square$ $\square$ |
| :---: | :---: |
| Specify: |  |
| B2 Start up capital |  |
| How much start-up capital was invested in the (1) business? (SSP, no decimals) |  |


| B3 Stakeholder/owners characteristics | (persons) |
| :---: | :---: |
| (1) Total number of stakeholders |  |
| (2) of which male |  |
| (3) of which female |  |
| (4) of which South Sudanese citizens |  |
| (5) of which African foreigners |  |
| (6) of which Non-African foreigners |  |
| (7) of which family members |  |

## C Employment [in period]

| C1 How many paid employees does the business have today? |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  | Number of employees |  |  |  |
|  | Description of type of employment | Total | Male | Female |
|  | (1) | Total number of employees |  |  |



| C2 How many paid employees did the business have 6 months ago? |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Number of employees |  |  |
| Description oftype of employment | Total | Male | Female |
| (1) Total number of employees |  |  |  |
| (2) of which full time employees |  |  |  |
| (3) of which part time employees |  |  |  |

[^1]| Number of employees |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| South <br> Sudanese <br> citizen | African <br> foreigner |  | Non-African <br> foreigner |  |  |
| male | female | male | female | male | female |
|  |  |  |  |  |  |

## C Employment (continued)

Information to the enumerator:
[period] =
if number of paid employees today is 3 or less $\rightarrow$ Period = last one month
if number of paid employees today is 4 or more $\rightarrow$ Period = last 12 months (one year)

| How much salary was paid in cash in [period]? |  |
| :--- | :--- |
| SSP without decimals | Total |
| (1) $\quad$ Total |  |


| C5 How much salary was paid in kind (estimated value) in [period]? |  |
| :---: | :---: |
| Estimated value in SSP without decimals | Total |
| (1) As accommodation | $1 \quad 1 \quad 1 \quad 1$ |
| (2) As food | $1 \quad 1 \quad 1 \quad 1 \quad 1$ |
| (3) As other kind | $1 \times 1$ |




C10 How many trainees/ interns are in the business?
(1) Number of apprentices

```
C7 How difficult is it for the business to hire skilled labour?
South Sudanese Nationals }\square1\mathrm{ . Easy }\square2\mathrm{ . Moderate }\square\mathrm{ 3. Difficult }\square\mathrm{ 4. Don't
know
Non-South Sudanese }\square\mathrm{ 1. Easy }\square\mathrm{ 2. Moderate }\square\mathrm{ 3. Difficult }\square\mathrm{ 4. Don't
know
+
    C8 How difficult is it for the business to hire unskilled labour?
    South Sudanese Nationals }\square1\mathrm{ . Easy }\square2\mathrm{ . Moderate }\square\mathrm{ 3. Difficult }\square4\mathrm{ . Don't
    know
Non-South Sudanese }\square\mathrm{ 1. Easy }\square\mathrm{ 2. Moderate }\square\mathrm{ 3. Difficult }\square\mathrm{ 4. Don't
                                    [
                                    ]
D. Income and sales
```

$+$

Information to the enumerator: [period] =
if number of paid employees today $<4 \rightarrow$ Period $=$ last one month if number of paid employees today $\geq 4 \rightarrow$ Period = last 12 months (one year)

D1 Does the business keep written accounts on an annual basis?


|  | D2a | Did the business produce any goods in [period]? |
| :---: | :---: | :---: |
| (1) |  | $\begin{aligned} & \text { Yes } \square \rightarrow \text { Continue to D2b } \\ & \text { No } \square \rightarrow \text { Skip to D3 } \end{aligned}$ |



| (1) D3a | Did the business prod $\begin{aligned} & \text { Yes } \square \rightarrow \text { Continue to } \\ & \text { No } \square \rightarrow \text { Skip to D4 } \end{aligned}$ | services in [per |
| :---: | :---: | :---: |
| (2) ${ }^{\text {D3b }}$ | What was the income from sales of your own produced services [in period], re-sale of goods not included? (SSP without decimals) |  |
|  | Total value | Value of Sales |
|  | All produced serv ces | 1 1 \| 1 |

List the 4 most important services produced:


D4a Did the business re-sell any goods in [period]? (selling finished goods the business did not produce itself)

Yes $\square \rightarrow$ Continue to D4b
No $\square \rightarrow$ Skip to D6
D4b What was the income from selling goods the business did not produce (re-sale) [in period]?

Income (SSP without decimals)

D5 What was the value added (trade margins) from re-selling goods [in period]? (the difference between purchase costs and total sales)
Trade margin (SSP without decimals)
[ ]
D. Income and sales (continued)


D7 What was the total income in the business [in period]? (SSP without decimals)
${ }^{(1)}$ Total income ( $\left.=D 2+D 3+D 4+D 6\right)$



| (6) Telecommunication (phone, internet etc) | 1 1 1 1 1 1 |
| :---: | :---: |
| (7) Repair and maintenance of machinery and cars | 1 1 1 1 1 1 |
| (8) Bank and insurance costs | 1 1 1 |
| (9) Food and drinks | $1 \quad 1 \quad 1 \quad 11$ |
| (10) Promotion and advertising | 1 1 1 1 1 1 |
| (11) Security services | $1 \begin{array}{llllll}1 & 1 & 1 & 1 & 1\end{array}$ |
| (12) Other maintenance | $\perp \ldots$ |
| (13) Other business services | $1 \begin{array}{llllll}1 & 1 & 1 & 1 & 1\end{array}$ |
| (14) Other costs |  |
| (15) Total costs |  |


|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| (1) | - Imported share of total expenditures | $\square 0$ | $\square 1-24$ | $\square 25-49$ |
|  | $\square 50-74$ | $\square 75-99$ | $\square 100$ |  |
|  | E2b $\quad$Out of this, how much was <br> imported (mark all that applies) <br> (1) | $\square 0$ | $\square 1-24$ | $\square 25-49$ |
|  | - from Sudan | $\square 50-74$ | $\square 75-99$ | $\square 100$ |
|  | - from the East Africa Community <br> (Kenya, Uganda, Burundi, Rwanda and <br> Tanzania) | $\square 0$ | $\square 1-24$ | $\square 25-49$ |
| (3) | $\square 50-74$ | $\square 75-99$ | $\square 100$ |  |
|  | - from other African Countries | $\square 0$ | $\square 1-24$ | $\square 25-49$ |
| (4) | - from outside Africa | $\square 50-74$ | $\square 75-99$ | $\square 100$ |

## Information to the enumerator:

[period] =
if number of paid employees today is 3 or less $\rightarrow$ Period $=$ last one month
if number of paid employees today is 4 or more $\rightarrow$ Period $=$ last 12 months (one year)

E2a What percentage of the purchased goods and services the last 12 months did the business import from outside South Sudan?
[ ]

## F. Investments

|  | F1 $\quad \begin{aligned} & \text { How much did the bus } \\ & \text { months? (SSP withou }\end{aligned}$ | ollowing items last 12 |
| :---: | :---: | :---: |
| ${ }^{(1)}$ | Buildings |  |
| (2) | Other construction and estates |  |
|  | Transport equipment |  |


| (4) Machinery | $1 \quad 1 \quad 1 \quad 1$ |
| :---: | :---: |
| (5) Other investment in physical assets | $1 \quad 1 \quad 1 \quad 1 \quad 1 \quad 1$ |
| ${ }^{(6)}$ Other investment in non-physical assets |  |



|  | F2 $\quad$Did you sell any land, equipment or buildings last $\mathbf{1 2}$ months <br>  <br>  <br>  <br>  <br>  <br>  <br> $\square$ Yes (If yes, continue to specify values of sales in F3) No (If no, skip to G1) |
| :--- | :--- |


| F3 What was the value of the sold items last 12 months |  |
| :---: | :---: |
| (1) Value of sold land |  |
|  | 1 1 1 1 1 1 |
| (2) Value of sold buildings |  |
| (3) Value of sold equipment |  |
| (4) Total value of sales of fixed assets ( $1+2+3)$ | $1-1$ |

l[ ]

## G. Stocks



## H. Business environment

## H1 Over the last 3 years has the business.... (mark only one)...if the answer is 2.3 or 4 skip to

(1)

## H2 If the business expanded ( $\mathrm{H} 1=1$ ), did it expand

(1) $\quad \square$ 1. within the same sector $\quad \square$ 2. diversified to other sectors

H3 $\begin{aligned} & \text { In the next } 3 \text { years, do you expect the business to ... (mark only } \\ & \text { one) }\end{aligned}$ one)
$\square$ 1. Expand $\square$ 2. Stay the same $\square 3$. Contract
$\square$ 4.I Don't know
H4.a How do you expect the security situation to develop the next three years? (mark only one)
$\square$ 1.Improve $\square 2$.Stay the same $\square$ 3.Detoriate
(1)
$\square 4$. I don't know
H4.b Given this, how do you think it will affect the growth of your business the next three years? (mark only one)
(2)
$\square 1$.P
$\square 2$.No importance $\square$ 3.Negative
H5.a How do you see the competition from other businesses change the next in three years? (mark only one)
$\square$ 1.Increase $\square$ 2.Stay the same $\square$ 3.Decrease
(1)
$\square 4$. I don't know
H5.b Given this, how do you think it will affect the growth of your H5.b business in the next three years? (mark only one)
(2)
$\square$ 1.Positive $\square$ 2.No importance $\square$ 3.Negative
H6.a How do you see the demand for your output change in the next three years? (mark only one)
(1)

H6.b Given this, how do you think it will affect the growth of your business in the next three years? (mark only one)


H7.a | How do you consider the Government of South Sudan facilitation |
| :--- |
| for business growth to change in the next three years? (mark only |
| one) |

(1) \begin{tabular}{l}
$\square$ 1.Improve $\square$ 2.Stay the same $\square$ 3.Detoriate <br>

H7.b | Given this development, how do you think it will affect the growth |
| :--- |
| of your business in the next three years? (mark only one) | <br>

(2) $\square \square$ 1.Positive $\square$ 2.No importance $\square$ 3.Negative
\end{tabular}

H8 Over the last 3 years have you used the internet/ e-mail in the business.... (mark only one)
$\square 1$. Yes $\square 2$. No
H8.b Has it had any impact on your business?
$\square$ 1. Expanded $\square 2$. Stayed the same $\square 3$. Contracted $\square 4$. Not relevan

| H9Is it your impression that the Government of The Republic of <br> South Sudan... <br> (mark only one) |  |
| :---: | :---: | :---: | :---: |
| $\square$1. Facilitate business <br> growth$\square$2. Neither facilitates <br> nor hampers growth | $\square 3$. Hampers |
| business growth |  |


| H10 | Is it your impression that the Local State Government $\ldots \ldots \ldots .$. <br> (mark only one) |
| :---: | :---: | :---: |
| (1) $\quad \square$ 1. Facilitate business $\square$ |  |
| growth |  |$\quad$| 2. Neither facilitates |
| :--- |
| nor hampers growth |$\quad$| $\square 3 .$Hampers <br> business growth |
| :--- |



```
[ ]
```


## H. Business environment continued

| H13 How serious is the effect of the provision of the services below in your business? |  |  |  |
| :---: | :---: | :---: | :---: |
| Rank 3 most Important problems by ticking off here | 1 Very serious | 2. Serious | 3. Moderate |
| (1) $\square$ Electricity | $\square 1$. | $\square 2$. | $\square 3$. |
| (2) $\square$ Water | $\square 1$. | $\square 2$. | $\square 3$. |
| (3) $\square$ Roads | $\square 1$. | $\square 2$. | $\square 3$. |
| (4) $\square$ Access to | $\square 1$. | $\square 2$. | $\square 3$. |
| (5) $\square$ Telephone | $\square 1$. | $\square 2$. | $\square 3$. |
| (6) $\square$ Internet | $\square 1$. | $\square 2$. | $\square 3$. |
| (7) $\square$ Public transport | $\square 1$. | $\square 2$. | $\square 3$. |
| ${ }^{\text {(8) }} \square$ Waste disposal | $\square 1$. | $\square 2$. | $\square 3$. |
| (9) licenses, legal <br> documents and <br> doci-al  | $\square 1$. | $\square 2$. | $\square 3$. |


| acquired registration |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (10) $\square$ Security | $\square 1$. | $\square 2$. | $\square 3$. |


| H14 | Has insecurity or possible insecurity affected your investment <br> decisions? <br>  <br> (1)$\quad \square$ Yes $\quad \square$ No |
| :--- | :--- |


| H15 | Have you had any cash flow (liquidity) problems in the last 12 <br> montts? <br> (1) <br> $\square$ Yes |
| :--- | :--- |

## I. Shocks




|  | I2 |
| :--- | :--- |
| Did the business have any financial loss due to the shocks? |  |
| (1) $\quad \square$ | 1. Yes (continue to I3) $\square$ 2. No (skip to I4) |


| 13 If yes in 12, how did your business finance them? |  |
| :---: | :---: |
| 1. By borrowing or getting money from friends | $\square 1 . Y e s \quad \square$ 2. No |
| 2. By borrowing or getting money from family | $\square 1 . Y e s \quad \square$ 2. No |
| 3. By borrowing from financial institutions | $\square 1 . \mathrm{Yes} \square$ 2. No |
| 4. By borrowing or getting money from other sources | $\square 1 . Y e s \quad \square$ 2. No |
| 5. Through insurance | $\square 1 . \mathrm{Yes} \quad \square$ 2. No |
| 6. Through decreased profit | $\square 1 . Y \mathrm{es} \quad \square$ 2. No |
| 7. Through decreased salaries for employees | $\square 1 . Y e \mathrm{l} ~ \square 2$. No |
| 8. Through using financial assets | $\square$ 1.Yes $\square$ 2. No |



## J. Financial availability

```
J1 Does the business have any of the following accounts?
) SSP savings account }\square1.Y
account \square1.Yes
(2) SSP current account \square1.Yes
l}\begin{array}{l}{\mathrm{ Foreign currency }}\\{\mathrm{ account }}\\{\square1.Yes}
Foreign bank \account \1.Yes
account }\begin{array}{ll}{\square1.Ye}\\{}&{\square2.No}
J2 Does the business have outstanding loan(s) today?
\square1.Yes If yes, continue to J3
\square2.No If no, skip to J7
```

| J3 From where did the business borrow? |  |  |
| :---: | :---: | :---: |
| (1) South Sudanese Bank | $\square$ 1. Yes | $\square$ 2. No |
| (2) Foreign Bank | $\square 1 . \mathrm{Yes}$ | $\square$ 2. No |
| (3) Government Program | $\square$ 1. Yes | $\square$ 2. No |
| (4) NGO Program | $\square$ 1. Yes | $\square$ 2. No |
| (5) Family | $\square$ 1. Yes | $\square$ 2. No |
| (6) Friends | $\square$ 1. Yes | $\square$ 2. No |
| (7) Money lender | $\square$ 1. Yes | $\square$ 2. No |
| (8) Other, specify | $\square$ 1. Yes | $\square$ 2. No |

> | J4 $\quad \begin{array}{l}\text { Why did the business choose to borrow from this source? (mark } \\ \text { all that applies)....... }\end{array}$ |
| :--- | :--- |
| $\square$ 1.Most favourable interest rate $\square$ 2.Easy formalities $\square$ 3.Flexible payback |
| $\square$ 4. Easier access $\quad \square$ 5.Other, specify ................................ |

J5 What is the total size of the outstanding loan(s) today? (SSP without decimals)
(1) Amount


| J7 $\quad$ How much of the total income | in the last $\mathbf{1 2}$ | months was in <br> Percent |  |
| :--- | :--- | :--- | :--- |
| South Sudanese Pound (SSP) | $\square 0$ | $\square 1-24$ | $\square 25-49$ |
|  | $\square 50-74$ | $\square 75-99$ | $\square 100$ |
| US Dollar (USD) | $\square 0$ | $\square 1-24$ | $\square 25-49$ |
|  | $\square 50-74$ | $\square 75-99$ | $\square 100$ |
| Other currencies | $\square 0$ | $\square 1-24$ | $\square 25-49$ |
|  | $\square 50-74$ | $\square 75-99$ | $\square 100$ |

## K. Conflict

1k Did you incur any loss during or after political conflict in Juba? If yes if No skip to Q 2k

$$
\begin{array}{ll}
\text { 1. Yes } \square & \text { 2. No } \square
\end{array}
$$

1ka. How much loss did you incur during or after political Conflict in Juba?
$\begin{array}{llll}\text { 1- } 1,200 \mathrm{SSP} \square & \text { 2. } 3,000 \mathrm{SSP} \square \\ \text { 3. } 4,000 \mathrm{SSP} & \square & \text { 4. } 45,000 \mathrm{SSP} \text { and above }\end{array}$
2k a After the political Conflict in Juba did you lose everything in your Business set up? If yes continue, if no skip to Q3k

$$
\text { 1. } \mathrm{Yes} \square \quad \text { 2. No } \square
$$

2kb. How did you recover the loss?

1. Owns money saving $\square$ 2. Bank Loan
2. Friend helps
$\square$
3k. How was the sale or profit after political Conflict?
3. Good $\square \quad$ 2. Better $\square \quad$ 3. Ba $\square$ 4. Worse $\square$
4. Improve $\square$ 6. No improve $\square$ 7. Other
4k. Before the conflit in Juba where did you get your supplies?
5. Sudan $\square \quad$ 2. Uganda $\square$ 3. Kenya $\square$ Ethiopia $\square \quad$ 5. Eriteria $\square$ 6. Congo(DRC) $\square$
5k. Do you face any difficulties in bringing goods through South Sudan Customs? If yes, if No skip to Q6k
6. Yes $\square \quad$ 2. No $\square$
5ka Which of South Sudan route did you find any difficulty when importing goods?
7. Kaya
Nimule
Nadapal
Juba internationalair port
Goukmach
Wuontao $\qquad$
8. Wuontao

[^0]:    Source: Business Impact Assessment Survey (2014)

[^1]:    Total number of employees

